CBSE’s AIEEE back-up plan saves the day

Board Keeps Extra Set of Questions In Secret Locations

Hemali Chhapia | TNN

Mumbai: The recovery of every exam paper leak is measured in weeks, sometimes months. Apart from analyzing the causes, the consequence of such a disaster is the setting up of several committees. But in case of the AIEEE, all that could wait.

As soon as exam halls across India were vacated, the CBSE passed on a confidential address to its coordinators in various cities. They were all sent off to a public sector bank; some others were asked to visit a college or school in the vicinity to pick up the second set of question papers.

“We keep back-up sets of question papers in strategic locations. And let me tell you here that there is more than one set of question papers that is kept. The locations are confidential and no one person has the exact list of all the locations where the question papers are stored,” CBSE chairman Vineet Joshi told TOI.

For the 11.18 lakh who registered for AIEEE-2011, the CBSE, said sources, had printed question booklets that were more than three or four times the batch size taking the exam.

“Also, at the CBSE headquarters, we have a few copies of different question papers that can be faxed or scanned and sent to all exam centres where they can be printed. In case all the sets sent our across the country get leaked,” added sources.
Test of patience after paper leak

Double Whammy For Candidates Appearing for AIEEE & Armed Forces Entrance Exam

New Delhi: An examination paper leak kept over 11 lakh candidates across the country on tenterhooks for several hours on Sunday. The All India Engineering and Architecture Entrance (AIEEE) exam had to be deferred by three hours after news trickled in about the leak in Lucknow. The nodal agency that conducts the exam, CBSE, had to provide a fresh set of questions and reschedule the morning paper to 12 noon and the afternoon paper to 4pm. This is the second leak of a national competitive exam in less than two months.

Though AIEEE exams resumed, thousands were left in the lurch as the timings clashed with another exam for which there were dual aspirants. There were millions across India, who also planned to appear for the Armed Forces Medical Course (AFMC) exam in the evening after taking the engineering test.

Also, many centres were common for the AFMC exam and so could not conduct the engineering test.

The CBSE announced that all students who could not appear for the AIEEE exam will be given another opportunity on May 10. "Around 32,800 students have been affected by Sunday’s paper leak. At least 50 centres couldn’t conduct the exams," an HRD official said.

The board said it met on Saturday to decide to set up an inquiry committee to investigate into the leak. The probe panel will comprise CBSE controller examinations, MC Sharma, IIT-Kanpur faculty member, Palgundu Gupta and former controller of examinations, Delhi University, BS Garg.

CBSE had earlier cancelled the Class XII physics exam in Andaman and Nicobar Islands. It was forced to reschedule the Chemistry and Math exams also as parcels containing the question papers were found tampered.

Speaking to TOI, CBSE chairman Vinod Joshi confirmed the leak. "We received a fax from the UP Special Task Force about the leak. They are investigating into the incident. We are also probing the incident. We are in touch with the UP cops for clues," said Joshi. An FIR has also been lodged in Lucknow.

This is the first time AIEEE planned to hold the exam in the online format. This too has been postponed. Around 1.1 lakh candidates from 26 states are registered.

AIEEE conducts exams for admissions to the National Institutes of Technology and other engineering colleges in the country.

As many as 1,670 centres were allotted across 80 cities for the exam, apart from the 35 centres across 20 cities for the online exam introduced this year. Sunday’s was supposed to be the largest single-day entrance exam in the world.

The CBSE had also started a helpline for AIEEE candidates.

ANOTHER LEAK

On March 5, CBSE rescheduled exams in three subjects for Andaman and Nicobar Islands, including the Class XII physics and Class XII mathematics papers, as question paper packets were found tampered with. The regional director, Chennai, probed into the Rajadhani school and found the allegation to be true.

ON TENTENHOOKS: Students outside an examination centre in the city on Sunday

Stranded in the sun, left in lurch

Preesha Sood | TNN

New Delhi: There was chaos, panic and turmoil across exam centres in Delhi. And the scorching heat added to the ordeal. Anxiety was written large on faces of hundreds of candidates left stranded after the question paper leak. Even the guardians flocked to the locked gates and were questioning the guards.

The scene outside the Gyan Bharti School at Saket was one of anarchy. "We were allowed to enter the examination hall at around 9 am. But by 9:30 am, we were told that the question papers had been leaked and the exam was postponed," said Chetan Singh. His mother outside the exam centre. The bachelor of engineering examination, scheduled for 9:30 was postponed to 12 noon and the bachelor of architecture paper was shifted to 4 pm.

Scores of candidates tried to beat the heat by taking shelter under the trees. They stood patiently waiting for a word from the center in charge. There were also students who had come from Ghaziabad and even Meerut. Their parents were worried their children would be too exhausted to take the exam.

"We started traveling to Delhi from Meerut at around 5:30 am and reached the centre at 8:30 in the morning. But once it was a wait. I do not know how my son, Dhruv, will give his paper," said an anxious father Harshvardhan Raja.

And this was a double whammy for students also sitting for the Armed Forces Medical College exam. This was scheduled for 1:30 pm the same day. And this clashed with the timings of the deferred AIEEE exam. Juggling both the exams became an ordeal. While the confusion gradually settled down, what triggered interest was the announcement that students appearing for AFMC would sit for the AIEEE paper next Sunday.

A fresh round queries and complaints broke out. "This is not fair. Students who will sit for the exam next week will get more time to prepare. They will also have an idea of the trend of the questions," said Swaranjeet, a student waiting outside the examination center. Another student, MK Ghosh, said: "It's not fair. How can they evaluate students on two different sets of question papers?"

And for students who finally gave the AIEEE exam, it was a tough call. "I had already attempted the chemistry section, but this was cancelled. The second set we got in the afternoon was different to crack," said Nishtha Mohil, a candidate at St. Michael's Senior Secondary School at Pusa Road.
11 lakh students suffer as engg exam paper leaks

TIMES NEWS NETWORK

Lucknow/Mumbai: The tenth edition of the annual All India Engineering Entrance Exam was put off by two-and-a-half hours across the country after the question paper leaked in Lucknow early on Sunday. It taxed its 11.18 lakh takers a lot more than it intended to. For, by the time they finally put pen to paper at noon, they were sapped of all energy.

Touted as India’s largest entrance exam, the AIEEE, which was to start at 9.30am, was pushed to noon after a copy of the question paper by the Uttar Pradesh Special Task Force was faxed to the CBSE head.

“We received the fax at 7.30am. We matched our question paper with the fax we had received. As soon as we realized that the two papers matched, we informed all the centres about the leak,” said Vineet Joshi, chairman of the Central Board For Secondary Education which conducts the AIEEE.

In Uttar Pradesh, the director general of police (special) Brij Lal said raids were conducted in Lucknow, Kanpur and parts of Bihar to nab those responsible for the paper leak. “In Lucknow, the paper was bought for Rs 6 lakh,” Brij Lal said. The police said there was a possibility that those arrested in the past on charges of paper leaks were involved in Sunday’s crime. Sources said an individual connected to a coaching class in Kanpur and one from Lucknow was in police detention and they were being questioned about their role.
Cracking the code of confusion

CLUELESS Students and parents struggled to find answers as exam got rescheduled to 12 noon

The government and the police seem unaware of such malpractices.

The authorities didn’t know whether the paper had been cancelled or postposed.

Second exam was tougher: Students

Of all the sections, physics was the toughest in the second exam.

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AIEEE paper leak

CONTINUED FROM PAGE 1

CBSE chairman Vineet Joshi said students who couldn’t sit the noon test could appear for another at a later, which the CBSE announced as May 8 but is set to reach schedule to May 10 because of other exams on May 8. But parents of some students expressed concerns if it would befair to allow some to take the test a week later.

Apart from the AIEEE — the country’s largest engineering examination for admission to more than 20,000 seats at the National Institutes of Technology and other central and state engineering schools — the paper leak delayed a CBSE-conducted architecture entrance test. The entrance test for the Armed Forces Medical College was also delayed by two hours as many centres were also hosting the AIEEE.

Good news for the CBSE came in the form of the successful debut of the computerised version of AIEEE, taken by a few thousand students. This was the first time that the online test was offered, apart from the pencil-paper format.

Paper leaked in UP, engg test is delayed

Charu Sudan Kasturi
Charu.Kasturi@hindustantimes.com

NEW DELHI: A question paper leak hit the All India Engineering Entrance Examination (AIEEE) for the first time on Sunday, leading to a three-hour delay in conducting the test and giving nearly 12 lakh students across the country a scare.

Early morning, the Special Task Force (STF) of the Uttar Pradesh Police informed the Central Board of Secondary Education (CBSE), which conducts the exam, of the question paper leak in Lucknow. The leaked paper was reportedly being sold for Rs 75 per copy. The police have detained two coaching class managers in connection with the leak.

After the STF alert, the board decided to conduct the test at noon instead of the scheduled 9.30am on Sunday.

The delay — aimed at securing all test centres again and ensuring that the damage from the leak had been contained — also led to rescheduling of other annual entrance tests.

TRIAL TIME

12 lakh students appear for the AIEEE on Sunday
26,816 seats at stake
32,000 students will have to take the exam later

The test is meant for admissions to NITs, other central engineering schools, state colleges.

CONTINUED ON PAGE 11

= CODE OF CONFUSION, PB
= SECOND EXAM TOUGHER, PB

Hindu ND. 02.05.11, P-3

IIT programme to train school leaders

Staff Reporter

NEW DELHI: “The training of future school leaders must be seen as a social responsibility, a national duty,” says the Indian Institute of Technology—Delhi, introducing the School Leadership Programme (SLP) 2011 which will train educators free of cost in its second edition this year.

The SLP is aimed at aspirants in the 35-45 year age bracket with one to five years of experience with a view to improving leadership and professionalise school management. With increasingly “worrisome quality statistics” of higher education in India, IIT-Delhi recognised the need to improve education at the first step — the school level — in order to improve the overall quality of education in the country.

“During the first edition of SLP last year, we realised that the course fee of Rs. 45,000 was nearly two months’ salary for a couple of participants. This year, IIT-Delhi has sought support of the alumni community in sponsoring the course fee for participant teachers,” added the IIT-Delhi spokesperson.

The four-week-long SLP, which will be held between May 23 and June 18, aims to introduce participants to five key aspects of school leadership: instructional, educational, institutional, personal, administrative and entrepreneurial. The selected participants will only have to pay for their travel, boarding and lodging. The programme will be conducted at IIT-Delhi, with the second week in a residential mode outside Delhi.

“Teachers are expected to ‘just grow’ in their role through training on the job. While some teachers become excellent principals by self learning, most learn the ropes the hard way at a huge cost to society,” says the spokesperson. People interested in the programme can either apply online or download the application form at www.eduexcelcollege.org. The last date of receiving duly filled applications is May 10.
‘NO SYMPATHY FOR STUDENTS WITH LESS ATTENDANCE’

HT Correspondent

NEW DELHI: The Delhi High Court has come down heavily on students bunking classes and said no sympathy should be shown to those falling short of requisite attendance and allowing them to appear in examinations will lead to total academic chaos.

"No student can excel in his or her life, unless he or she devotedly attends the classes of a course which he or she undertakes. Attendance is a rule and absence from class is an exception," Justice Kailash Gambhir said, while dismissing the pleas of three journalism students of Jamia Millia Islamia, falling short of requisite attendance to take their final-year examinations.

The students had pleaded for the court’s directions to university authorities to waive off their attendance shortfall on the basis of medical certificates given by them and allow them to appear in the examinations.

"This court has great sympathy with the students who due to shortage of marginal percentage of attendance would waste their one precious academic year," Justice Gambhir said, but added, "If any indulgence is given to such students due to sympathy and compassion, the same would result in total indiscipline and chaos, opening a Pandora’s box."

"Strict views in such cases would be in the larger interest of not only the student, but also of the institution or university," he said.

The students had approached the court after they were barred by the university from taking their annual examination for falling short of the requisite 75% attendance.
China may send woman astronaut to space in ’12

Beijing: China may fly a woman astronaut into space next year as it embarks on an ambitious programme for the next decade which includes a mission to land a rover on the moon and setting up a space station with a cargo spaceship to transport supplies.

China plans to fly two more spacecraft next year to improve the rendezvous and docking technologies and one of it will be a manned one. Yang Liwei, deputy director of the China Manned Space Engineering Office said, hinting that it could as well be a woman.

China plans to carry out its first space docking between two unmanned vehicles this year, followed by one manned and one unmanned space missions next year as part of its efforts to set up a space station.

“Two to three astronauts will be sent to space in that manned mission next year,” he was quoted by the state-run China Daily as saying.
B-Schools Still Display Pre-Reforms Mentality

The faculty at Indian institutions needs to grab a respectable share of research papers published in global journals, and reward those who demonstrate thought leadership.

NIRMALYA KUMAR

Professor Phanish Puranam, my colleague at the London Business School, and I were curious why despite having highly-reputed schools such as IIMs and IIMB, we rarely saw articles published by faculty based in India in international management journals. In early February 2011, we reported the results of an analysis of publication of leading management journals in India-based faculty for the three-year period of 1990-2009. A summary of the results is presented in the table and more details are available on the ET and London Business School websites.

On publication of the article (Tackling stock of Indian management research, February 7, 2011) and a follow-up editorial (Public face, February 8, 2011) by ET faculty to pursue research, we received several emails from Indian faculty members. A small minority praised us for raising this issue and noted the challenges of publishing from universities and schools based in India. However, the vast majority of the emails critiqued us, and their criticisms were illuminating on why management research in India is in the present state.

First, several faculty argued that the 45 journals we included in our sample were incorrect or biased. There is always the challenge of what constitutes a journal that one can get bogged down into an endless debate on this issue. We took the journal list from FT and FT-McKinsey to rank business schools worldwide in their annual MBA ranking. Whether one likes or dislikes the system is an important list for business schools that seek global leadership. And in any case, on close examination of the list, we found that 90% of the journals were considered UK journals at the leading business schools. This year, FT has expanded the list to 45 journals, and for our next year’s research ranking, we may take this expanded list. However, we doubt this would change the major conclusion we reached that research productivity of Indian universities is low when compared to management schools.

Second was the criticism that we ignored, case writing, and did not count teaching cases as research. Whilst we have between us written more than 30 case studies, we consider this a pedagogical development. It is important for the classroom but is rarely researched unless the case studies are used to develop prescribable insights that are subsequently published in the leading management journals after going through a peer review process. Problem with cases, as with management books, is that there is no objective way to separate the good from the poor. For research articles, there is a double-blind peer review process and journal quality can be observed through citation counts. The only widely-accepted indicator of a good case that we have is adoptions or how many faculty members have used it worldwide in the classroom. Unfortunately, again, that is a pedagogical usage indicator rather than a new knowledge development indicator. As a result, no leading business school considers teaching cases as research.

Thirdly and more provocatively, was the argument that India is unique as a business management domain. As a result, Indian faculty should not pursue international management journals since India is so idiosyncratic that business management here can be understood by Blink and Miss

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— and is of interest only to other Indians. As a result, Indian faculty should pursue publications in the homegrown Indian journals and ignore international ones. But this argument raises several questions. If Indian management is so unique, then why are the airport books filled with business books written by authors based outside India? Why are Indians, including the scions of the best business families, flocking to the US, UK, and Australia for MBA degrees and returning for successful careers in India? Why do Indian business schools use so many business cases from overseas? And why are Indian senior executives pursuing executive education courses at leading Western business schools? This argument seems to be self-serving. Instead, one would argue that Indian management faculty and schools have not adjusted to global thought leadership. Business schools including leading cases are still demonstrating the characteristics of a pre-liberalisation mentality. They are content to be Indian players in a tight supplier market, just as pre-liberalisation Birla and Tata groups were content to be Indian players for the most part. It was Kumar Birla and Ratan Tata who challenged their groups to go global rather than be satisfied playing in the domestic market. They did this not because they wanted a job abroad or wanted to live abroad or tenure at a foreign university, but because they believed, as Anand Mahindra observed, "if you are not trying to become a global force, you are actually doing India a disservice." Of course, to go global, Indian companies need to be globally competitive, which was a decade-long painful restructuring process. Indian business schools with global ambitions will have to go through the same unless they are like the Indian School of Business, which (like Infosys) was born global.

The good news is that such a transformation for existing institutions to research is possible. Over the past two decades, business schools in the US and the Netherlands have changed from being teaching institutions with some faculty pursuing publications to being home grown research-intensive institutions. The recent surge in business schools is a result of this change. Indian business schools have a much longer way to go, but the signs are encouraging.

The key question is: what are the implications for Indian business schools? It really comes down to leadership, incentives, and capability enhancement. Some of the Indian business schools have to take a leadership role in setting an example of change. They have to include thought leadership as demonstrated through publications in world’s leading management journals as part of their mandate. And, they have to reward faculty who publish in these journals. In the interim, this resulted in some faculty getting very high levels of compensation for some time. But the natural competitive spirit spurred the other faculty towards research publications.

However, a mandate and incentives will fail unless we also enhance the capability of the business schools to pursue research. Publishing in top international journals with 10% plus rejection rates is not easy. If Indian business schools are to make this transition, they have to hire faculty with the training to do so. Currently, about one-third of faculty positions are vacant. Hiring more research-oriented faculty for these positions could be a starting point. Also, as in the Netherlands, some funds could be set aside to bring in research faculty from outside the university to handle short assignments. Such visiting faculty could run research workshops, co-author with faculty at host institution, read and provide feedback on their research papers, serve on PhD committees, and help access research networks in US and other countries. Such a strategic approach was followed by the Scandinavian countries as part of their strategy to enhance research. It was set up in partnership with Stanford University to advance research with funding from social sciences, especially organisational studies. This has had a substantial impact over the past 20 years on research in the seven universities that were part of it through collaborative research.
Endeavour launch put off again till end of week

Space shuttle Endeavour's launch is off until probably the end of the week. On Sunday, Nasa officials said there was no way Endeavour could blast off on Monday on its final voyage. Officials said it appeared that the work needed to repair a faulty heater system in the shuttle would push the launch to the end of the week, at best. Endeavour's commander, Mark Kelly, is married to US Rep Gabrielle Giffords, who was severely wounded in a shooting attack. She arrived at Kennedy Space Center last week in hopes of seeing her husband rocket into orbit.
Potential energy

WITH NATURAL RESOURCES DEPLETING AND AN ACUTE ENERGY CRISIS PLAGUING THE WORLD, REEMA KAUR REPORTS ON A NEW COURSE THAT ADDRESSES SUSTAINABILITY SOLUTIONS

Aberdeen Business School, Robert Gordon University, UK, has launched a new Master's programme — energy management — to address sustainability solutions for using global energy.

This programme aims to bring together oil and gas as well as renewable energy management encapsulated in one curriculum addressing both upstream and mid-stream energy perspectives.

“We are targeting individuals who want to move to the energy sector and want to focus on the theory, policy and practical aspects of the energy industry. Students will gain experience of key decision-making in a range of energy industry functionaries,” said Andrew Turnbull, senior lecturer at Aberdeen Business School, Robert Gordon University, UK.

The course will cover a range of topics such as oil and gas operations, economics, energy finance, risk management and business continuity, oil and gas contract law, project management, leadership, communication and change.

“This degree is on the lines of MBA but for those who are technical specialists with no management work experience. This course is also useful for professionals who want to shift their domain to the energy sector,” added Turnbull.

Applicants should hold a Bachelor's degree from a recognised university either a first class or second class upper or equivalent. All international students for whom English is not their first language, should hold a valid IELTS score (6.5) or a TOEFL (IBT): 92 or TOEFL (paper) 570 and Test of Written English (TWE) score 4.0.

“We want to create work-ready managers. This course has been introduced for freshers who can replace the old breed of professionals in this sector. The focus will be on theoretical knowledge by involving industry experts as well as collaborators from the US and Australia. Post the course they will be able to apply specialist knowledge in their workplace,” he stated.

The energy management course offers flexible study routes and is available full-time as well as part-time through distance-learning or blended (i.e. on-campus and distance) study modes.

There is also an option to study individual modules for the purpose of continuing professional development (CPD). “The focus is on employability. Students will get placements in all oil majors like BP, Shell among others. Flexible learning will be useful for students who have a general MBA but wish to gain energy education through CPD,” informed Turnbull.

The programme starts in September for both full-time and part-time students and from January for part-time students only. Merit scholarships will be awarded to those intending to study for the full length of the course. Students get a 50% waiver on tuition fee.

www.rgu.ac.uk/abs
दिल्ली में बच्चों को अधिक छात्रों ने कारागार था राजस्थान, कुछ केंद्रों में छात्रों ने एक से दो पटे तक किया लीक वाला पर्व

दिवकर बाहर की, जेली दिल्ली वालों ने

कुछ परसों
- दिल्ली के कई केंद्रों में अब वह बाबा हो जाने को मर्ज आ सकता है
- अल्हसन गोरी के लिए दिल्ली के 750 मुसलमानों का राजस्थान
- इन्दिरगढ़ और बिहार की 26,816 सीटों के लिए दिहवा परीक्षा
- दिहवा परीक्षा में अधिक वहां ने
- आदि वह मास्क को भी मारा

प्रशासन की परीक्षा पर होने की जानकारी मिलने के बाद कई वोटरों पर आतंक आ सकता है। कैसे तय किया जाए कि परीक्षा के लिए यह एक समस्या होगी?

परीक्षा के लिए अनुसरण करने और प्रवर्तन के लिए प्रशासन से जुड़ने के लिए अपने नाम का प्राप्त करने के लिए झांक देने के लिए अधिकारियों ने अतिरिक्त नामांकन का समाप्त करने के लिए जानकारी मिला।
एआईईई का पेपर लीक

ढाई घंटे देर से शूरू हुई परीक्षा, चार लोग हिस्सत में, तार विहार और कानपुर से जुड़े

नई दिल्ली: पप्पा (राजस्थानी लिपिबद्ध)। प्रमुख गृहमन्त्री आमिर हसन ने इस्वीड़िक शेयर पाेता (एआईईई) के पुर्तगिल की दृष्टि से नई दिल्ली प्रांक के लिए निर्देश दिए। तस्वीरों में दिखा है कि वह सभी को वाचन कर रहे हैं और अपनी दृष्टि बढ़ाने के कारण उसे शाही आदर्श ध्वनि मिल रही है। वह नई दिल्ली में थे और अपनी दृष्टि को बढ़ाया। वह वित्त विभाग के मंत्री ने उन्हें तलाश तथा अपने अन्य नेता से वाचनी की। इसी दौरान वह आदर्श ध्वनि में थे।

एआईईई का दावा...

पूरा पेपर एआईईई का दावा के पुर्तगिल ने प्रतिवेदन के लिए कहा कि उन्होंने बताया कि वह उनके नेता के लिए तलाश तथा अपने सबसे नज़र आने वाले नेताओं में एक शामिल किया। परंतु वह नई दिल्ली के राजस्थानी लिपिबद्ध शेयर पाेता (एआईईई) के पुर्तगिल की दृष्टि से नई दिल्ली प्रांक के लिए निर्देश दिए। तस्वीरों में दिखा है कि वह सभी को वाचन कर रहे हैं और अपनी दृष्टि बढ़ाने के कारण उसे शाही आदर्श ध्वनि मिल रही है।
परिश्लामियों का हंगामा, पुलिस ने माजी लाठियां

भोपाल (एप्रिल) ने हंगामा, पुलिस की मालिकाना मार्ग पर बेहद भाग ले कर उन्हें लाठियां। पुलिस ने भी बोला, "यह नहीं है कि हमारी पुलिस या हमारे दल के लिए हो सकता है।" पुलिस ने बताया, "यह न होंगी हमारी पुलिस की सारी राजनीति।" पुलिस ने बताया, "यह नहीं है कि हमारी पुलिस या हमारे दल के लिए हो सकता है।" पुलिस ने बताया, "यह न होंगी हमारी पुलिस की सारी राजनीति।"

लीवीएई के इंतजारों पर अर्जित स्पेशल
6-6 लाख में बिके पेपर

» कानपुर से दो लोग हिरासत में » एफसीसी के कारण परीक्षा से चुके विद्यार्थियों के लिए 8 मई को दोबारा होगी एआईईई » काम आया बेकाबू स्पोर्ट » फिल्मी में सेट पर चले डे

6-6 लाख...

लेकिन समय बढ़ने के कारण एफसीसी की परीक्षा ही दे पाए। ऐसी विवादिताओं के लिए राज तो नहीं है। मैं 8 मई की बाज़ी। इस प्रक्रिया में इस परीक्षा की तरफ से पदार्पण किया गया है। जो परीक्षा का लिखा था।