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IIT-D grad to head Cornell’s B-school
Hemali Chhapia & Samidha Sharma

Nitin Nohria (Harvard Business School), Dipak Jain (Kellogg, INSEAD)... The world’s top B-schools increasingly seem to prefer Indian-origin heads. Now, add another name — Soumitra Dutta, new dean of Cornell University’s management school. The 48-year-old IIT-Delhi alumnus will be the first Indian-origin dean at the Samuel Curtis Johnson Graduate School of Management when he takes over on July 1.
He never moved from the first rank, says mother

Keshav Chadda & Satish Sharma

Mumbai: A professor of busi-
ness and technology and facul-
ty director of a new-media and technology ac-
cademic lab at INSEAD, the French university, Saswata Datta
told this at the end of a phone call,
just before he became the first vice-
 chancellor at INSEAD. "We had only one or two
problems, and that was in the end."
Datta, who is also the vice-
 chancellor of the university's
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‘I was a natural fit for Cornell job’

Hemali Chhapia & Samidha Sharma [TNN]

Mumbai: The Samuel Curtis Johnson Graduate School of Management at the Cornell University in Ithaca has chosen to remain a small school, the close association of its students being at the core of this conscious decision. But now, the school will see two large changes: It will start a technology campus in New York and it will be steered by Soumitra Dutta, who spoke to TOI.

It is for the first time that a large university has looked outside the US to find a leader for its school. What are your comments?

Top American schools have realised that the world is changing and the US is no longer a unipolar world. Second is the fact that Cornell wants to globalise more than what they have done so far:

What changes can we see at Cornell after you take over in July?

Cornell has tremendous strengths and it's a nice challenge to build on them. Growth is on the cards, even linking all the centres is crucial. The school of computer science and engineering is also important. So, I was a natural fit when you see the university's strength, the next step and my background.

Where do you see management education going from here?

Management education has changed a lot and it will evolve because the definition of business has changed. A lot of attention is being given to ethics, say in the financial area. I think business education and B-schools have many global challenges — climate change, health, energy, water, agriculture — issues on which survival of planet depend. B-schools will have to step up to challenge and build an ecosystem of leaders to face these big challenges.

You've been away from home for long. Do you plan to come back?

I come back to India every two-three months. My entire family is there and I also work with several Indian companies. I would be delighted to come back if the right opportunity came my way. I'll be the happiest person to come back to India.
Soumitra Dutta named Dean of Cornell’s business school

S RAJAGOPALAN ■ WASHINGTON

In a prestigious appointment, IIT-Delhi alumnus Soumitra Dutta has been named the new Dean of Cornell University’s Samuel Curtis Johnson Graduate School of Management.

Dutta, who has been a professor of business and technology for about 22 years at INSEAD in Fontainebleau, France, will join the Ivy League institution in July in the wake of its plan to open a satellite campus in New York City.

“Professor Dutta's appointment is a natural fit with Johnson's increasingly global outlook,” said Cornell President David Skorton in an announcement, noting: “He has expertise in new and emerging media, he has studied the conditions that promote innovation, and he has extensive experience on the international stage. Among other qualities, these prepare him well to oversee the education of our next-generation business leaders and entrepreneurs.” Cornell’s Johnson Business School, with an annual budget of $70 million and an endowment of over $160 million, has a 49-member faculty along with 40 adjunct and visiting members, 73 corporate partners and an alumni network of more than 13,000.

Dutta has held visiting professorships at the Haas School, University of California-Berkeley, Oxford Internet Institute at University of Oxford and Judge School at University of Cambridge. Dutta has worked in the United States as an engineer with General Electric and in Japan for Schlumberger.

Reacting to the appointment, Dutta said: “This appointment is an exciting opportunity for me, in part because of Johnson’s commitment to global perspectives, entrepreneurship and innovation, and business sustainability, but also because as an early adopter of approaches such as performance learning, the school itself exemplifies innovative thinking in business.”

After his B.Tech. in electrical engineering and computer science from IIT-Delhi, Dutta received an M.S. in business administration, an M.S. in computer science and a Ph.D. in computer science from the University of California-Berkeley. He is a member of the Davos Circle of longtime participants in the annual Davos meeting of the World Economic Forum.

Dutta, who has published 20 books and monographs, is co-editor and author, respectively, of two influential reports in technology and innovation, the Global Information Technology Report (co-published with the World Economic Forum) and the Global Innovation Index (to be co-published with the World Intellectual Property Organization).

Both reports are said to have been widely used by governments around the world in assessing and planning their technology and innovation policies.
आइआईटी दिल्ली के पूर्व छात्र न्यूयॉर्क में डीन नियुक्त

न्यूयॉर्क, प्रेट्रा : अमेरिका में आइआईटी दिल्ली के पूर्व छात्र सीमेन्ट दत्त को आइआईटी कॉलेज कूलिनरियर्स डिवीजन के विज्ञान स्कूल का डीन नियुक्त किया गया है। इस उपलब्धि के बाद दत्त ने सिव फिल्ड के प्रतिष्ठित विश्वविद्यालयों में नेतृत्व संभालने के लिए भारतीय मूल के शिक्षाविदों में शामिल हो गए है।

48 वर्षीय दत्त 66 साल पुराने सेमिएल कुलिस जॉन्सन प्रेस्काउटर स्कूल ऑफ मैनेजमेंट में भारतीय जूलौक के पहले डीन है। आगमी एक जुलाई से उनका पंच वर्षीय कार्यकाल शुरू होगा। वह न्यूयॉर्क स्थित इस विश्वविद्यालय के 11 वें डीन होगा। वर्तमान समय में दत्त फ्रांस के विज्ञान स्कूल हन्सियेड में प्रोफेसर है। वह वहाँ पर रहते हैं 20 साल के कायम है। जॉन्सन अमेरिका का पहला विज्ञान स्कूल बन गया है, जिसने देश के बाहर से रूपांतर के लिए दीन को नियुक्त किया है।

न्यूयॉर्क विश्वविद्यालय के अध्यक्ष केंट फार्ने ने बताया कि वह दीन के परिचय के लिए पूर्व छात्रों और अध्यक्ष के लिए 12 सदस्यीय समिति का गठन किया गया था।

दत्त ने दूरी में दौड़ते हुए फाइनलिस्ट में गोल बना चुका है। दत्त ने आइआईटी दिल्ली से इंजीनियरिंग एंड-कॉम्प्यूटर साइंस में स्नातक किया था। इसके बाद उन्होंने बर्लिन कूलिनरियर्स स्कूल में परास्तव निकाला।

इससे पहले नितिन नोडादिया ने 2010 में हार्वर्ड विज्ञान स्कूल के पहले भारतीय जूलौक के डीन बने थे। इसी साल शिकागो विश्वविद्यालय ने स्टेनफोर्ड यूनिवर्सिटी के प्रोफेसर सुनील सुमार को डीन नियुक्त किया था।

• सीमेन्ट दत्त जुलाई में संबंधित वाणिज्य
• दत्त न्यूयॉर्क स्थित कूलिनरियर्स डिवीजन के 11वें डीन होने
Temporary campus, but excellent facilities

PART 4: IIT-HYDERABAD

The institute is located far away from the city centre, but it is working toward becoming a leader in R&D

Ashok Das
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Launched in 2008, IIT-Hyderabad was officially inaugurated by Sonia Gandhi on February 27, 2008. The campus is currently located in a Quiet, residential colony on the Ordnance Factory campus at Yeollamallain in Medak district, and is far out from civilisation. The hour-and-a-half journey leads to a narrow side road full of potholes that go on for a bumpy 30 minutes.

The temporary 40-acre campus is located next to the gigantic defence department workshop responsible for rolling out Vijayanta and other battle tanks. The campus abounds in greenery, thanks to the OP that has taken it upon itself to maintain the environment and planted thousands of trees.

The students are quite satisfied with hostel facilities. "The hostel is better than any of the old or new IITs. The rooms are much bigger and only two students share a room," says Swastik Raj, an ME student. Shivendra Singh, assistant professor in the electrical department, adds, "This is as good as any major campus. The only hitch is that we know that it is not our own and we have to move." The new, permanent campus that will be spread over 580 acres is coming up in Kandla, in the same district, by mid-2013.

While many of the new IITs are plagued by infrastructure and other problems, IIT-H has severed its umbilical cord with its mentor, IIT Madras since August, and has ventured into creating its own space in R&D. The Japanese government has been a major catalyst by funding six buildings in the new campus and collaborating with IIT-H in research projects.

IIT-H has started a fraction credit system, the first among the IITs to do so. The institute is also starting a BTech course in engineering sciences soon.

Infrastructure

- Campus: It is temporarily housed on the Ordnance Factory campus at Yeollamallain in Medak district. The new campus is coming up seven kilometers away, in Kandla.
- Hostels: 270 rooms for boys and 60 rooms for girls
- Messes: Two messes for boys; one mess for girls
- Laboratories: 20 department laboratories, including 10 research labs
- Classrooms: 28 air-conditioned and WiFi enabled classrooms across two buildings
- Sports facilities: Students have football, basketball, hockey and cricket, shuttle and lawn tennis courts, and the institute will have a swimming pool in a month's time
- Placements: The placements for the first batch started earlier this month, and 35 companies, including Philips, Microsoft, Amazon, IBM, and GE responded. Five students were offered jobs, including two by Microsoft before the placement process started.

Student life

- Annual festival: ELAN, which had 1,000 people, including 700 students last year
- Clubs: Students manage various clubs under the tech, cultural and literature societies. Popular clubs include Rebel Club, a robotics society, and Range De Manch (drama).

Next week: IIT-Indore
IIMs get more say in picking directors

ANUBHUTI VISHNOI
NEW DELHI, JANUARY 10

DECADE-LONG efforts by IIMs to wrest more autonomy from the Union Human Resource Development Ministry have finally paid off. HRD Minister Kapil Sibal on Tuesday approved revised Memorandum of Associations (MoAs) proposed by two top IIMs.

The revised MoAs of IIM Ahmedabad and IIM Bangalore were granted approval by the ministry after the Law Ministry cleared the documents. Three other IIMs — at Lucknow, Kozhikode and Indore — are next in queue.

"As per the revised MoAs, the IIMs will exercise considerable autonomy in selection of their Director and Chairman to the Board of Governors, set terms and conditions for selection of faculty, nominate members to their Board of Governors, set up centres in India and abroad, and purchase and sell property using their own funds, among other aspects," said a senior official in the HRD Ministry.

As recommended by the RC Bhargava review committee on IIMs, the Board of Governors (BoGs) will be downsized — from the near 25-member boards now to a 12-15 member group. The Bhargava panel, in its 2008 report, had termed the existing 24-25 member BoGs "rather unwieldy" and suggested a trimming. This recommendation found favour with the IIMs.

While IIM Ahmedabad proposed to downsize their 26-member board to a 15-member one, IIM Bangalore conveyed to the HRD Ministry that they were prepared to trim their 26-member board to a 16-member one under new MoAs.

The IIMs, under the revised MoA, will also nominate members to these boards; two government nominees will also be part of the board. This BoG, in turn, will be able to select its own Chairman and Director.

The BoG will set up its own search-cum-selection committee for the purpose, and then forward three shortlisted names to the ministry from amongst which the latter will pick one candidate.

In case of IIM Ahmedabad, as has been the case from the beginning, the panel of shortlisted candidates for the Chairman's and Director's posts will be decided upon after consultation with the state government as well. IIM Ahmedabad, in fact, was keenly waiting for approval of the revised MoA, as their Chairman Vijaypat Singhania will complete his five-year term in March, while the Director Prof Samir Barua will complete his term by year-end. The IIM-A BoG had, in fact, already formed a search-cum-selection committee to find itself a new Chairman.

Under the revised MoAs, the IIMs will be free to devise their own admission policies as long as the government's reservation policy is adhered to.

Plan panel to junk univ affiliation system?

By Ritika Chopra
In New Delhi

IS THE affiliation system turning too unwieldy for our universities to handle?

Yes, feel experts roped in by the Planning Commission to recommend reforms for higher education under the 12th Five Year Plan.

In the wake of universities affiliating as many as 800 colleges, a subcommittee of the panel on human resource development has observed that the affiliation system is detrimental to the growth of higher education. It was now time for the government to consider phasing it out. There are about 600-odd universities in India. University of Pune, for instance, has over 800 colleges affiliated to it. Similarly, Andhra University has 725 affiliated colleges, including aided and un-aided private degree and professional colleges. University of Kerala, on the other hand, has close to 200 colleges that award its degree.

"It is seen that at times the universities engage continuously in the management of affiliated colleges at the cost of other pressing academic pursuits," states the report of the sub-committee which was submitted to the panel recently.

As a direct result of an abolition of the affiliation system, universities will be able to focus resources on research and postgraduate studies.

But how does the plan panel sub-committee suggest phasing out this age-old system?

"One method could be to get a cluster of colleges together and turn it into a university. Breaking up an existing university into smaller units is another option or else, the good colleges could be given autonomous status or degree-granting power," a sub-committee member of the panel said.

The report states that large affiliating universities should not have over 100 colleges. "The condition to grant affiliation should be determined at the national level and all universities need to follow them," the report states.

If finally made part of the 12th Five Year Plan, the proposal, however, will probably face stiff resistance from the academic community. But the panel plan is no stranger to that.

"In DU, for example, a college such as Miranda House has made a name for itself. As an autonomous Institution it can do well. But there are many colleges that need the DU tag and will not be able to maintain standards if they are no longer associated with it," Abha Dev, a Miranda House professor said.
Hind Unilever is top employer of choice

By Mall Today Bureau in Mumbai

The fast-moving consumer goods (FMCG) sector has emerged as the industry of choice for this year’s management graduates, according to the latest Nielsen Campus Track B School Survey. The sector is perceived by most students of the Batch of 2012 as the Industry of Future. And Hindustan Unilever Ltd (HUL) has emerged as the No. 1 employer of choice for B-School students, according to the Survey.

HUL has retained the Dream Employer status for the third year running and continues to be the top company considered for application by B-School students who will graduate in 2012. The degree of independence at work, decision making, compensation, learning on the job and good growth prospects are the most critical factors claimed by the students that drive the choice of an employer, according to the survey.

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According to Nielsen Campus Track-B School Survey students see FMCG as Industry of the future.

The Nielsen B-School Campus Track represents the views of 1,100 students of the Class that will graduate in 2012, from the top 35 business schools in India. This is the 11th year of the Nielsen Campus Track B-school study. In the list of Top Companies for Leaders 2011 Study Results announced by Aon Hewitt, The HUL Group and Fortune recently, HUL was ranked sixth globally.

The Global Top Companies for Leaders is the most comprehensive study of organizational leadership in the world. HUL is the only Indian company that has been ranked in the ‘global top 10’ consistently since the Top Companies for Leaders global survey was first launched in 2007. HUL said in a statement.

HUL has improved its ranking in the 2011 study to sixth position globally from 16th position globally in 2009.

The unique thing at HUL is that it has formal processes for inculcating leadership. It also provides a culture of coaching and mentoring at every level in the organisation. The approach of identifying and grooming top talent has made HUL’s source of leadership talent, both for Unilever globally and the industry in India.

Over 200 managers are currently serving Unilever globally. HUL said that its philosophy of building leaders within has enabled it to establish strong systems and processes that help identify talent early, invest in them and build their skills.

For instance, HUL’s Business Leadership Program provides an extensive cross-functional experience within a period of 15 months to young managerial recruits and prepares them for greater responsibilities very early in their careers.

The firm also encourages reverse mentoring. Senior management team members often have young managers mentoring them on specific areas such as digital media.
FMCG Tops MBA Grads’ Wish List, HUL Most-preferred Co

Consultancy, investment banking, financial institutions are other popular choices

OUR BUREAU
KOLKATA

The fast moving consumer goods (FMCG) sector has emerged as the sector of choice for business school graduates with Hindustan Unilever topping the list as the preferred recruiter, according to a Nielsen survey. Thirty-six per cent students preferred a career in the FMCG sector.

In its 12th year, the study took the views of 1,100 final year students from the top 35 B-schools in India in October-November last year. A majority of students also felt that FMCG has the highest growth potential.

After FMCG, top sectors of choice are management consulting, IT consultancy and services, investment banking, foreign and domestic banks, IT product and development, financial institutions, retail and conglomerates.

Amongst the recruiters of choice, HUL was followed by Google, Aditya Birla Group, Accenture, McKinsey & Co, Infosys, P&G, BCG, Citi Group, Microsoft, TAS and Axis Bank.

"With the FMCG growth in the country being driven by consumption, the sector continues to find favour with students who see it as a sector with huge growth potential," says Nielsen executive director Dinesh Kapoor.

HUL’s executive director (HR) Leena Nair said the economic environment has helped FMCG to be the sector of choice amongst the future talent.

"The finance sector probably lost out due to the environment. There is also excitement and speed of working in the FMCG sector, which do attract young talent. Companies like HUL have big leadership practices and brands which is yet another major attraction," says Nair.

Nair says HUL has undertaken a lot of work to become the destination for the best of talent. "We are constantly identifying and grooming the next generation and leaders. We also invest a lot on training and mentoring talent," she said.

HUL won the number one position after a decade. HUL was also ranked the 'dream company' amongst B-school companies for the third year in a row, followed by P&G and McKinsey & Co. ITC also made it into the list of dream companies.

The average salary expectations of the students from their dream company remained the same as compared to the last year at ₹16 lakh per annum, reflecting students gave more value to their role and job. However, the salary expectation from a foreign company continues to remain almost double than that from an Indian company.

The 2011 Nielsen survey also showed that the top five dimensions students considered when it comes to seeking employment were high degree of independence at work, salary package, learning on the job, growth prospects and standing of the company in the market respectively.
GRANT$ UP FOR GRABS

Current and aspiring Indian students who want to study abroad are often confused about the how, when and what of scholarships. Here’s a list of financial grants that you can avail.

Aarti Gannazid
info@studyinternational.com

It is time of the academic year. Applications for top global universities are due. Many universities around the world have deadlines set for the coming months. Students need to plan in advance and ensure that they have all their documents ready. Scholarships are available for students at different levels of education, from undergraduate to graduate. The process of applying for scholarships can be daunting, but with a clear understanding of the criteria and requirements, students can increase their chances of success.

Not too late: At this point, you need to focus on scholarships and bursaries given by specific universities. Also, be creative and look for non-university options.

Grad vs undergrad
If you have applied to two or more countries, you must be aware of the difference between graduate and undergraduate scholarships.

Pros and cons

Pros:

1. Higher level of education compared to undergraduate studies.
3. Potential for higher earnings upon completion.

Cons:

1. Requires a higher level of commitment and dedication.
2. More competitive scholarship application process.
3. Limited course offerings compared to undergraduate studies.

Graduate students are eligible for fewer scholarships compared to undergraduate students. However, the benefits of pursuing a graduate degree are significant, including higher earning potential and increased job opportunities.

Scholarship opportunities

1. University-specific scholarships: These are offered by specific universities and have specific eligibility criteria. Students need to be aware of the deadlines and requirements.
2. Government-funded scholarships: These are offered by the government and have specific eligibility criteria. Students need to be aware of the deadlines and requirements.
3. Private sector scholarships: These are offered by private companies and have specific eligibility criteria. Students need to be aware of the deadlines and requirements.

Conclusion

In conclusion, students need to focus on scholarships and bursaries given by specific universities. Also, be creative and look for non-university options. By following the tips given above, students can increase their chances of success in obtaining scholarships and bursaries.
Education stocks back on investors’ radar

BS REPORTER  
Mumbai, 10 January

Education stocks have again come back into the limelight, as investors judge the correction in these once-fancied sector amid hopes of consolidation.

Shares of Everonn Education, which closed at ₹467.55 on the BSE today, have so far gained 41.3 per cent this year, as the acceptance ratio of 58 per cent for the Varkey group’s open offer and increase in FII limit to 24 per cent triggered the rally. The open offer closed on December 31.

Aptech shares have gained 38 per cent in the year so far. Others like Zee Learn, Educomp Solutions, NITT and Career Point have rallied 13-28 per cent. The Sensex gained just 4.6 per cent during the same period (see table).

“We are extremely bullish on the Indian education sector in the long term,” said Sujan Hajra, chief economist and executive director, Anand Rathi Financial Services. “The demand for education services is going to be huge and government policies are likely to lead to some kind of consolidation in the sector,” he added.

According to a recent Anand Rathi report on Indian education, authored by Hajra and Atul Thakkar, an overall $600 billion spent on education annually at comparable prices has made India’s education sector bigger than that of the US. The private education revenue, which is growing at a compounded annual growth rate (CAGR) of 19 per cent, is set to reach $45 billion by 2015 — from $30 billion in 2012.

Ambareesh Baliga, chief operating officer at Way2Wealth Securities, says, the sharp move in Everonn shares is “basically on the back of the open offer”, while Aptech has shown upward move on the promoters’ auction talks. “Other stocks in the sector were beaten down so much that now they are bouncing back in tandem with Everonn and Aptech,” he added.

The government’s focus on education, evident in the passing of the Right to Education Bill in 2010 and in the increasing budgetary and Plan allocations for the sector, has generated significant opportunities for companies in the business, says a report from brokerage firm First Global. According to it, companies like Educomp Solutions, Everonn Education and NITT, with their strong content development capabilities and scalable delivery models, have an early-mover advantage in the education business.

The last Union Budget saw the government allocating ₹42,000 crore for the Ministry of Human Resource Development (an increase of 17 per cent over last year), ₹31,000 crore for the Department of School Education and Literacy and ₹11,000 crore for higher education.

The government schools’ technology investments have been funded by the Information & Communication Technology school initiative under the Centre’s Sarva Shiksha Abhiyan scheme. “Education stocks had gone out of favour in the last many months due to company specific issues,” said Mehraboon Irani, principal & head, private client group, Nirmal Bang Securities. “This kind of rally always happens in all beaten down fancied stocks.”
Lawyers to skip courts on Jan. 20

Legal Correspondent

NEW DELHI: The Bar Council of India (BCI) has strongly opposed the inclusion of legal education under the proposed National Commission for Higher Education and Research (NCHER) and urged the government to remove legal profession and education from the ambit of the Higher Education and Research (HER) Bill, 2011 introduced in the Rajya Sabha on December 27 last year.

The BCI said lawyers throughout the country would observe January 20 as a 'protest day' to condemn the HER Bill.

BCI chairman Ashok K. Parija said State Bar Councils were free to decide the manner of protest but most of them had indicated that lawyers would keep off courts.

However, convenor Manan Kumar Mishra and co-convenor S. Prabhakaran said lawyers all over the country would join the court boycott as the Bill "directly infringed the autonomy of the BCI."

They said it was introduced without consulting the BCI and the provisions intruded on the rights and powers of the council.

Through the NCHER, the government aims to establish a super regulator, which would subsume existing regulatory bodies like the National Council for Teachers Education (NCTE), the University Grants Commission (UGC) and the All India Council for Technical Education (AICTE).

The Bill covers all higher educational institutions and universities other than those engaged in agricultural education and research.

Mr. Parija and other BCI members said: "The present government is trying to curb the independence of the legal profession and have a direct control over the lawyers, legal profession and legal education. The Bill proposes to take away the duties and functions entrusted with the BCI and State Bar Councils and it proposes to vest all these powers with a national commission comprising a few academicians.

"This Bill will deprive the representatives of the Advocates of India from having their say in the formulation and implementation of policies involving legal education at the professional and educational level. It goes against the federal structure of the country. Higher education is in the concurrent list, hence, both the Central and State Governments have an equal responsibility with regard to its functioning and programmes.

"The Bar Council of India is of the firm belief that the proposed new legislation would be lowering the status of the legal profession; it is stealthily trying to invite foreign firms to settle down in India, thereby depriving the legal professionals in India of their legitimate claims. The ultimate decision vests with the Bar Council of India which may prescribe conditions subject to which foreign qualifications may be recognised for purpose of admission as an advocate under the Act."

The BCI also opposed the draft of the Legal Practitioners (Regulations and Maintenance of Standards in Professions, Protecting the Interest of Clients and Promoting the Rule of Law) Act, 2010 proposed by the Union Ministry of Law and Justice.

The council claimed it sought direct replacement and control over the State Bar Councils and the Bar Council of India — allegedly neutering the voice of the advocates of India in the matter of legal profession.
SRCC ties up with US varsity for innovative study programme

ROHINEE SINGH ■ NEW DELHI

While it is still time that the Delhi University adopts the grading system in its under graduate courses, Sri Ram College of Commerce (SRCC) has started grooming its students for the new system. The college has tied up with the Wisconsin-Eau Claire University of the United States. While for the foreign university a two-week programme is a three-credit course, for the SRCC students as of now it is opening new avenues in the western world.

A total of 12 students of the Wisconsin University and 23 students of second and third-year commerce programme of SRCC are attending a two-week collaborative program at SRCC college. The American management aspirants are being exposed to the Indian business, Indian economy, marketing and corporate communications, the Indian mythology and the political system. The Indian commerce students most of whom will be graduating out of SRCC this year will be acquiring an insight of the diversities in the world economy.

This is the first occasion that a university from the US has tied up with a college of Delhi University in a study programme. “There has been a global shift of power. Till a few years back, we would only look at tie-ups with European nations and Australia. But now, if we have to go with the world, we cannot ignore India and China,” said Professor Rama Yelkur of the University of Wisconsin-Eau Claire.

While the students from the US are getting an insight into the Indian market and culture the Indian students are acquiring a first-hand experience from the Americans. “We have a lecture on organizational behavior and culture in the US marketing system. This is definitely a great experience for all of us,” said Aditya Narayan a student of SRCC College.

The 23 SRCC students who are participants in this program have been selected through a rigorous process. “There was a written test, followed by a group discussion and a personal interview,” Narayan said.

For the many American students who want to make a career in global business, the visit to India is opening new avenues. “We will get a chance to see the various set-ups and work places in India. There is a major diversity in culture, how people operate in work places and the working style,” said Nancy Hanson-Rasmussen an American student.

The programme which started from January 2 will end on January 15. While for the American students, the two-week program carries three credits, it is just a sharing of ideas and acquiring new experiences for the Indian students. “While we are hopeful that the credit system will be implemented sooner or later, we cannot deprive our students from international exposure,” said professor SK Choudhary of SRCC. The professor also felt that it is unfortunate that the students of DU are deprived of such programs. “To attend these sessions, the students have to miss out on routine classes. The education system of the west is much advanced and practical in than the Indian system. Choudhary is hopeful that more students will be benefited if the semester system is in place. “Most of the students passing out of SRCC settle abroad. In a few years' time, a program like this help the students get an insight of the whole system,” added Choudhary.
Your life span can be told the day you’re born

Length Of Tiny Pieces Of DNA Called Telomeres, Which Wear Away As We Age, Holds The Key

Scientists claim to have found a key genetic indicator to predict an individual’s life span by measuring the length of tiny pieces of DNA called telomeres.

Telomeres are stretches of repetitive DNA sequence found at the ends of chromosomes that gradually wear away as we age. Now, a team at the Glasgow University in UK has found that the length of these caps measured early in life can help predict how long one can live, LiveScience said.

Using 99 zebra finches, a small bird also popular as a pet, the team measured the lengths of the telomeres, found in the birds’ red blood cells over the course of their lives. They discovered the length of the telomeres at the first measurement, made 25 days after the birds hatched, was the strongest predictor of how long the birds actually lived. In addition, the birds with the longest telomeres early in life, and throughout the study, were the ones most likely to live into old age, up to 8.7 years old — a “ripe old age” for a finch, said study author Bruce Copeland, professor of molecular oncology at the University of Glasgow.

For relatively long-lived vertebrates, like zebra finches and humans, aging and telomere loss appear to go hand-in-hand. And while it seems reasonable that telomere length early on could predict life span in humans too, it’s not yet certain, since no study has been done in humans, Heidenringer said.

“This is one piece that we have measured, there are many things that contribute to aging in individuals,” he said. “It could be multifactorial and there could be several causal factors, among which loss (of telomeres) are the only cause of death.” Chromosomes are three strands of protein and DNA, which contain the instructions to make a living thing. Each of our cells contains chromosomes made up of telomeres, and as our cells divide—necessary part of maintenance and growth of our bodies these chromosomes must be replicated.

In a study, the birds were allowed to live out their natural lives, with blood samples taken when they were 25 days old, 1 year old, and periodically afterward. The length of telomeres measured at other times during the birds’ lives did not have the same strong correlation to life span as the initial measurement.

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Rot runs deep: Munnabhai rattle AIIMS

2011 Kingpin Took ₹1 Crore From Aspirants

New Delhi: The hi-tech Munnabhai shocked the nation after their con job was busted at AIIMS on Monday but this was not the first time a high-powered medical institution has been rocked by a scam. In May last year, another racket was unearthed in which candidates coughed up anything between Rs 50 lakh to Rs 1 crore to get through the entrance exams.

This time the scam was clearly an inside job.

Three weeks back, CBS filed a chargesheet against eight persons, including the mastermind, Mahipal Singh, a graduate in radiology from AIIMS.

Singh had a well-ordered machinery in place and his accomplices used candidates from UP, Bihar, Delhi, Madhya Pradesh, Rajasthan and Haryana. Before the exam on May 8, 2011, the accused kept the passports, original marksheets, blank cheque books of candidates to ensure they got the money.

All 14 candidates who paid Singh attempted only 10 to 40 questions of the 150 questions, but were still marked high on the merit list. Singh manipulation the OMR sheets and answer sheets with help of an inside Rubh Ghatik, who worked as a data entry operator at a private company named Hi Tech Graphics in Wazirpur.

This company was engaged by AIIMS for evaluation and scanning of OMR sheets. Singh would ask candidates to leave answer sheets blank and re-member their code numbers.

This would be filled with right answers by doctors, who were paid hefty money. Eleven of 14 candidates who paid Mahipal Singh were ranked high on the merit list. Though AIIMS cancelled these admissions, several deserving candidates were still left in the lurch.

The agency had registered seven cases in the scam. CBS filed a chargesheet in December against eight persons—Mahipal Singh was among them.

ROCKED BY SCAMS

INSIDE JOB


Report in official private company hired by AIIMS to evaluate and scan answer sheets

June 2011: Scam unearthed

CIPS OPERANDI

- Candidates told to leave answer sheets blank
- Doctors handed with hefty money (Rs 10-15 lakh) to fill answer sheets
- Once filled, these were submitted to AIIMS by private company official
- Rigging helped 11 students to secure admission in AIIMS

New Delhi: A day after the AIIMS medical entrance racket was busted, a crime branch probe has revealed the name of another MBBS student who may have engineered the operation along with main accused Mohit Chand. Two doctors from Noida and Faridabad are also under the scanner.

A printed duplicate OMR sheets

New Delhi: A day after the AIIMS medical entrance racket was busted, a crime branch probe has revealed the name of another MBBS student who may have engineered the operation along with main accused Mohit Chand. Two doctors from Noida and Faridabad are also under the scanner.

Making headway

- MBBS student from Noida arrested
- The so-called a concept room at Delhi’s Noida hostel

Names of candidates suspected of being involved with gang have been sent to AIIMS

- Names of candidates suspected of being involved with gang have been sent to AIIMS

Meanwhile, Additional Chief Metropolitan Magistrate (ACMM) Amit Bhayana has remanded the five accused to police custody till January 17. He has also directed the police to get them medically examined every 24 hours. "Keeping in view, the facts of the case and the submissions of the investigating officer (IO), a further custodial interrogation of the accused is required to unearth the entire conspiracy and to recover the amount," the judge said.

The accused were charging Rs 25-35 lakh from candidates for clearing question papers and cracking the exam. The source of the money is yet to be traced, said cops. Sources said Mohit had connections in the medical fraternity through doctors and distributors who visited his father’s medical shop at Bulandshahr. "We have reason to believe that Mohit’s bank account in Delhi is in detail. He may be part of a bigger gang and may have been involved in other entrance examination," a police officer told Hindustan Times.

However, Mohit claimed that he was being framed. He also said that "bigger names were involved with the racket. They would also check papers".

Mohit said that he had been involved in the racket. They would also check papers. However, sources claim to have been involved with the gang. "We tried to contact them to join the investigations, but they have switched off their cell phones to avoid being questioned. This only confirms their role", said the source.

Additional CP Sanjay Bhayana told TOI that the names of some candidates suspected of being involved with the gang have been sent to AIIMS. The accused were also brought back to the AIIMS campus for medical examination.

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